



Present: Professor Alder, Borisovets, Cali, Caprio, Christian, Gartenberg, Jordan, Kimbali, Kurzweil, Price, Scoloveno, Shaw, Solcum, Tractenberg, Vasarhelyi, Whitcomb, Yarcheski, Provost Samuels, and Ms. Wolkstein.

Absent:

Drs. Adam, Ferguson, and Russell.

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Minutes of the previous meeting were accepted unanimously.

Provost's Report: The Provost reviewed the grim budget situation. He again stressed the importance of input from the NFC in the Middle States review and the Campus' 5-year Strategic Plan. Distributed were materials outlining the decline in State funding of salary increase; the gap between salary costs, inflation and State funding; the drop in State support of Rutgers; tuition as an increasing share of Rutgers' State budget; the executive/administrative/managerial (EAM) staff per 100 students at 27 AAU public universities, 1991; and information on the serious effects of the cuts; Rutgers ranking in diversity of faculty and student body, grant getting, and fund raising.

The Provost stressed the importance of creative strategic planning for FY 1994 and beyond, and asked the NFC for its ideas and suggestions to help in formulating the Rutgers-Newark campus strategic plan.

Also distributed by various NFC members:

- a) Strategic Planning Time Line
- b) Report on the 1991/2 Activities of the NFC
- c) Outline for assessment and planning: 1991/4
- d) Alexander Library Renovations Bulletin No. 1.

Reports of Sub-Committees: Brief reports were given by:

Ray Caprio, Chair of the Computer Policy & Direction in Newark Sub-Committee, reported that George Laskaris has been appointed Acting Vice President for Computing Services and is therefore lost to the sub-committee;

Miklos Varsarhelyi, Chair of the Support Services on Rutgers-Newark, reported that its meeting was held with Don Little and Dianne Gravatti re: deferred maintenance;

Clement A. Price, Chair of Rutgers-Newark Involvement in the Development of the New Jersey Performing Arts Center in Newark, reported that Larry Goldman President of the Center, has invited members of the NFC to a luncheon meeting on Monday, December 7, Noon, in the Center's headquarters at #1 Gateway Plaza, Newark. Dr. Price will send confirming notices to those members who have indicated an interest in attending on December 7.

Frank Jordan, Chair of Campus Mission and Academic Planning Sub-Committee, reported on the role of the sub-committee in the Middle States interim report and in the campus strategic planning document.

Further discussion ensued regarding what are the basic questions to pursue in order to begin planning. The NFC wanted to be assured of receiving full and prompt flow of information and asked why the Virginia Tiger report was not made available to the Council. The Provost explained that the report was an internal one directed to Dean Hosford which he will use to help formulate the FAS-N report. When the Dean's report is completed, it will be distributed to the NFC -- as will all the deans' reports.

NFC Committee Structure: The Chair asked NFC members for their views regarding the Provost's proposal that the NFC standing committees be revised to consist of:

1) a Committee on Student Affairs and Student Services

2) a Committee on Campus Facilities, Security, and Support Services

3) a Committee on Academic Affairs and Joint Relations

4) a Committee on Campus External Relations

5) a Budget and Planning Committee -- which should be the Executive Committee and the Standing Committee Chairs.

After discussion, it was agreed to reorganized along the lines suggested but not to include a Student Affairs Committee at this time.

The next meeting of the Executive Cabinet will be sent by the Chair. Meeting adjourned at 1:15 p.m.

Raphael J. Caprio, Secretary