

**Report on the 1991-1992 Activities of the Faculty Advisory Council,
Rutgers University - Newark Campus**

In this, its formative year, the FAC spent considerable time defining its structure and future activities. Much information was conveyed to the members from the Provost concerning a variety of issues, especially budget and line allocations, campus mission and accreditation documents.

In its current form, the FAC has 18 members with representation from all schools in Newark. Meetings were held nearly every month during the fall and spring academic terms.

By-laws were formulated, fashioned, in part, according to the by-laws of the FAC-NB.

Upon adoption of the by-laws, the Council began operation with a "Cabinet" consisting of the Chair, Vice-chair (to succeed the Chair), Secretary and three additional elected members:

The membership of the Cabinet for 1991-92 consisted of F. Jordan, Chair; P. Tractenberg Vice-chair; R. Armstrong, Secretary; and A. Cali, R. Caprio and C. Price, elected members.

The Provost, along with Associate Provost Russell and Assistant to the Provost S. Wolkstein were in attendance at nearly all of the FAC meetings.

Some activities of note of the FAC were the following.

1. President F. Lawrence attended and addressed the FAC in March for an extensive session, during which he outlined his vision of Rutgers and relationships among the three campuses. His dual emphases on improving undergraduate education (including establishment of both learning and teaching resource centers), while maintaining a high "Research University" profile were apparent, as was his view that the fundamental structure at Rutgers, including central control of many administrative functions will persist. He also advocated involvement of all faculty in graduate and/or professional programs to enhance their scholarly activities.

2. Evaluation of packets of faculty members proposed for Research, Teaching and Public Service awards and recommendations on the packets to the Provost.

3. Several discussions between the Cabinet and the Provost, and the entire FAC and the Provost on the ongoing and worsening budget crisis.

4. Discussions concerning the merger of the undergraduate and graduate faculties in business in Newark.

5. Creation of the first four standing sub-committees. On the recommendation of the Cabinet, it was decided that in order to deal with the myriad of major issues facing the campus, it would be more effective for the FAC to perform its detail work in committees. The four committees below were suggested and approved by the entire FAC. Some of their projected tasks are listed.

Computer Services- to help plan expansion of services in Newark, to increase utilization in both courses and research, and in general to make utilization and access to computers by students and faculty a model University-wide

Campus Services - to consult with Associate Provost Vincenti and the heads of various campus service groups (such as Physical Plant, Campus Police, etc) concerning the provision of adequate service and responsiveness to student/faculty/staff needs

Coordinating Committee on the Development of the Newark Arts Center- to keep abreast of the planning and execution of the Newark Arts Center project and to ensure that RN is a full participant in the project.

Academic Mission and Planning - To assist with the midterm interim Middle States Evaluation; to participate in the formulation of a strategic plan for the Newark Campus; to evaluate academic and administrative structure in Newark; to keep abreast of current, and consider future interactions with other academic institutions of higher learning in Newark.

Considering that this was the first year of existence of the FAC, the Chair is pleased with the progress. Now that the structure is in place, and the first sub-committees have commenced their discussions, substantive issues will be addressed.

It is the fervent hope of the outgoing Chair that the free flow of information between the FAC and the Provost, along with open and frank discussions of issues, will continue and that the FAC will be able to provide advice worthy of acceptance.

Finally, the Chair is grateful to the members of the FAC for their cooperation, to the members of the Cabinet for their vital input, Mrs. Wolkstein and her staff (Ms. Epps) for keeping the academics on track, and on schedule, and last, but not least, to Provost Samuels for his keen interest in turning the FAC into a productive, responsive and representative advisory body.

Respectfully submitted,


Frank Jordan, FAC Chair 1991-1992